Decision-Ready Risk Briefing

A one-page prompt for translating specialist risk into decision-ready leadership information.

TECHNICAL POSITION

State the specialist condition accurately in one or two sentences.

What is happening, or what could happen?

BUSINESS DEPENDENCY

Identify the operation, service, obligation or planned activity that depends on it.

What in the organisation actually relies on this?

CONSEQUENCE AND TOLERANCE

Describe the credible effect and the relevant operating boundary. If no tolerance has been agreed, say so.

What happens if the condition materialises, and how much can we tolerate?

EVIDENCE AND UNCERTAINTY

State what supports the present conclusion, how current it is and where the limits remain.

What do we know, how recently was it proved, and what remains uncertain?

DECISION REQUIRED

State the decision, owner and relevant timing.

What needs to be decided, by whom, and what continues if the decision is deferred?

CONTROL Do not convert a technical rating into a financial exposure unless the financial estimate itself has defensible evidence.